



22nd April 2014

To Whom it may concern,

RE: Major League Baseball Opening Series 2014 – Sydney Cricket Ground

Major League Baseball (MLB) committed to the 2014 season opening at the Sydney Cricket Ground in July 2013. This commitment was made after extensive due diligence on the venue by MLB and our key advisors. It was during this due diligence that MLB were introduced to Pier Property Corporation (PPC) and their Director, Mr Scott Egelton, as Project & Construction Manager for the baseball overlay works on behalf of the event promoter, Moore Sports.

From the early stages of due diligence, PPC impressed with their ability to understand the key requirements for the field of play and associated facilities. PPC worked collaboratively with MLB's Sports Turf consultant, Mr Murray Cook. The positive working relationship developed between Scott and Murray was an essential element in the project's success.

PPC were able to take MLB's requirements and brief a local design consultant team to produce a renovation design for the field of play, fencing, dugouts, locker rooms, backstop net and foul poles. Once acceptable to MLB, these designs were tendered to local contractors by PPC to complete the construction, renovation and overlay works to hold the MLB games. During construction, PPC were responsible for programming and coordinating the various trade contractors with the MLB team on site to ensure the works were completed to MLB's standards.

The MLB Sydney Opening Series 2014 was a huge success for all parties involved and PPC played an essential role in contributing to this outcome. We would thoroughly recommend PPC for a similar project and construction management role in the future and look forward to working with them again.

Yours sincerely,

A handwritten signature in black ink, appearing to read "James Pearce".

James Pearce
Vice President, International Events
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7 April 2014

TO WHOM IT MAY CONCERN

**2014 Major League Baseball Opening Series
Sydney Cricket Ground**

I am pleased to provide this reference for Pier Property Corporation (PPC) and Director Scott Egelton for the role they played in the Major League Baseball Opening Series at the Sydney Cricket Ground (SCG) in March 2014.

PPC was the Project and Construction Manager for the “bump-in” and “bump-out” of all MLB facilities for the promoter, Moore Sports. This role included close collaboration with SCG management and staff over an 18 month period to ensure all elements and the MLB design requirements were integrated into the SCG facility while maintaining the long-term integrity of the playing surface during and after the MLB event. The positive working relationship PPC developed with SCG Curator, Tom Parker, was key to achieving this outcome.

The MLB Opening Series was a hugely successful event for the SCG Trust and New South Wales. PPC was integral to the success of this project and we would have no hesitation in recommending them for any similar complex event project and construction management role in the future.

We would welcome the opportunity to work with PPC again.

Yours sincerely



JAMIE BARKLEY
Chief Executive Officer

MOORE SPORTS

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7 July 2014

Re: MLB Season Opening Series – March 2014

To Whom It May Concern,

As the promoter of the 2014 Major League Baseball (MLB) opening series at the Sydney Cricket Ground (SCG) we required project and construction management expertise to deliver a world class MLB facility at one of Australia's most hallowed sporting stadiums.

In order to achieve this Moore Sports engaged Pier Property Corporation (PPC') mid 2012. PPC were required to manage, co-ordinate and deliver all aspects of the design and construction works, to bring the event to life in March 2014.

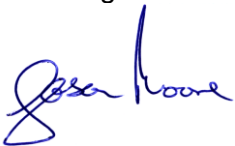
PPC's role progressed from the concept design and budget phase through project briefing, detailed design and procurement. They closely managed the stakeholders from the MLB and SCG Trust to enable the approval of all works associated with the "bump-in" and "bump-out" works at the SCG. This was particularly complex due to the fact that a project such as this had never been undertaken in Australia before, let alone at one of the country's most iconic sporting venues. PPC managed this element of the project particularly well establishing an excellent working relationship with all stakeholders involved in the project.

In addition to the more typical aspects of procuring sub-contractors, PPC managed the sourcing and logistics associated with importing specialised supply items from the United States. This included negotiating cross-border agreements, logistics management and customs approval.

During the construction phase of the project, PPC were integral to the successful outcome of the event and the extremely positive endorsement of the venue by the MLB. The construction planning methodology employed by PPC ensured the works were delivered to the required quality standards in an extremely short timeframe on site.

Throughout the 2 years we worked with PPC, their focus and attention to detail on the design and construction elements of the project enabled the Moore Sports team to concentrate on the remaining elements of making the project a success. We would highly recommend PPC to undertake any similarly complex event based design and construct project and look forward to working again with them on future Moore Sports events.

Kind Regards



Jason Moore
Director

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