



22nd April 2014

To Whom it may concern,

RE: Major League Baseball Opening Series 2014 – Sydney Cricket Ground

Major League Baseball (MLB) committed to the 2014 season opening at the Sydney Cricket Ground in July 2013. This commitment was made after extensive due diligence on the venue by MLB and our key advisors. It was during this due diligence that MLB were introduced to Pier Property Corporation (PPC) and their Director, Mr Scott Egelton, as Project & Construction Manager for the baseball overlay works on behalf of the event promoter, Moore Sports.

From the early stages of due diligence, PPC impressed with their ability to understand the key requirements for the field of play and associated facilities. PPC worked collaboratively with MLB's Sports Turf consultant, Mr Murray Cook. The positive working relationship developed between Scott and Murray was an essential element in the project's success.

PPC were able to take MLB's requirements and brief a local design consultant team to produce a renovation design for the field of play, fencing, dugouts, locker rooms, backstop net and foul poles. Once acceptable to MLB, these designs were tendered to local contractors by PPC to complete the construction, renovation and overlay works to hold the MLB games. During construction, PPC were responsible for programming and coordinating the various trade contractors with the MLB team on site to ensure the works were completed to MLB's standards.

The MLB Sydney Opening Series 2014 was a huge success for all parties involved and PPC played an essential role in contributing to this outcome. We would thoroughly recommend PPC for a similar project and construction management role in the future and look forward to working with them again.

Yours sincerely,

James Pearce
Vice President, International Events
Major League Baseball

MAJOR LEAGUE BASEBALL International

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www.mlb.com

7 April 2014

TO WHOM IT MAY CONCERN

**2014 Major League Baseball Opening Series
Sydney Cricket Ground**

I am pleased to provide this reference for Pier Property Corporation (PPC) and Director Scott Egelton for the role they played in the Major League Baseball Opening Series at the Sydney Cricket Ground (SCG) in March 2014.

PPC was the Project and Construction Manager for the “bump-in” and “bump-out” of all MLB facilities for the promoter, Moore Sports. This role included close collaboration with SCG management and staff over an 18 month period to ensure all elements and the MLB design requirements were integrated into the SCG facility while maintaining the long-term integrity of the playing surface during and after the MLB event. The positive working relationship PPC developed with SCG Curator, Tom Parker, was key to achieving this outcome.

The MLB Opening Series was a hugely successful event for the SCG Trust and New South Wales. PPC was integral to the success of this project and we would have no hesitation in recommending them for any similar complex event project and construction management role in the future.

We would welcome the opportunity to work with PPC again.

Yours sincerely



JAMIE BARKLEY
Chief Executive Officer

MOORE SPORTS

INTEGRATED SPORTS MARKETING SOLUTIONS

Sponsorship • Naming Rights • Sports Marketing Programs • Sport Event Creation • Sport Event Management • Sports Administration

7 July 2014

Re: MLB Season Opening Series – March 2014

To Whom It May Concern,

As the promoter of the 2014 Major League Baseball (MLB) opening series at the Sydney Cricket Ground (SCG) we required project and construction management expertise to deliver a world class MLB facility at one of Australia's most hallowed sporting stadiums.

In order to achieve this Moore Sports engaged Pier Property Corporation (PPC') mid 2012. PPC were required to manage, co-ordinate and deliver all aspects of the design and construction works, to bring the event to life in March 2014.

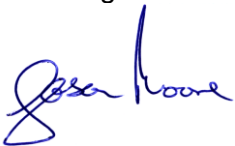
PPC's role progressed from the concept design and budget phase through project briefing, detailed design and procurement. They closely managed the stakeholders from the MLB and SCG Trust to enable the approval of all works associated with the "bump-in" and "bump-out" works at the SCG. This was particularly complex due to the fact that a project such as this had never been undertaken in Australia before, let alone at one of the country's most iconic sporting venues. PPC managed this element of the project particularly well establishing an excellent working relationship with all stakeholders involved in the project.

In addition to the more typical aspects of procuring sub-contractors, PPC managed the sourcing and logistics associated with importing specialised supply items from the United States. This included negotiating cross-border agreements, logistics management and customs approval.

During the construction phase of the project, PPC were integral to the successful outcome of the event and the extremely positive endorsement of the venue by the MLB. The construction planning methodology employed by PPC ensured the works were delivered to the required quality standards in an extremely short timeframe on site.

Throughout the 2 years we worked with PPC, their focus and attention to detail on the design and construction elements of the project enabled the Moore Sports team to concentrate on the remaining elements of making the project a success. We would highly recommend PPC to undertake any similarly complex event based design and construct project and look forward to working again with them on future Moore Sports events.

Kind Regards



Jason Moore
Director

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26 August 2013

Re: Pier Property Corporation (PPC)

To whom it may concern,

We have recently relocated our broadcast operation and head office into 8000m² at the Gore Hill Technology Park. We engaged Pier Property Corporation (PPC) in July of 2011 as our project management partner to assist us successfully in delivering this project. PPC's director Scott Egelton managed the entire project from inception to completion.

From the initial contact, PPC worked very collaboratively with our team, from the Executives throughout all business levels and personnel. PPC ensured the project was mobilized quickly to meet the tight time frames set on Fox Sports by the developer, and importantly that a clear brief was established to deliver on an organization transformation into the new premises.

The role PPC took on the project encompassed all aspects of the fitout including design management, Agreement for Lease administration, procuring the fitout contractor, and importantly budget and program management throughout delivery.

The Fox Sports relocation project was an extremely important move for our business. It was delivered under very tight time and commercial constraints, whilst at all times ensuring that all channels remained on air. PPC were an extremely key element to the success of this project and I would have no hesitation in engaging with them again on future property projects or recommending them to other clients.

We would welcome the opportunity to show you through our new corporate headquarters as part of your decision making process relating to the engagement of PPC.

Yours Faithfully,

Matthew Hyland
Chief Financial Officer

SYDNEY

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26.08.13

Reference for Pier Property

We had a vision for the work space we wanted to create for the Sales and Marketing team at Foxtel 'a little bit of Surry Hills in North Ryde'.

Open flowing spaces, vaulted ceilings, and raw finishes. We loved the work done at Fox Sports so we called Pier property, they helped us realise our vision on time and on budget, working with the exacting requirements of our IT department, the building owners and our building services team they shielded me from the often difficult detail. They were transparent about the trade offs we'd need to make along the way.

The project was well managed and we're delighted with the result. I'd happily recommend Scott and Pier property to anyone building or re-fitting a work space.



Ed Smith
Executive Director
Sales and Marketing
Foxtel

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foxtel.com.au



22nd November 2013

To whom it may concern,

We recently engaged the services of Pier Property Corporation (PPC) as the Project and Construction managers for our fit out project. The project entailed providing a new fit out within an adjacent occupied space in a building with working operational recording facilities.

PPC worked with our executive team and developed the brief, provided multiple costing's based on different designs, engaged designers, obtained all authority approvals, worked with other stake holders, managed the construction with a degree of detail while constantly keeping us informed.

The overall project was managed to a budget and delivered ahead of time to a level of quality we are extremely pleased with.

PPC was not engaged for managing our internal communication services and the relocation. However PPC took responsibility and engaged with all parties to ensure our relocation and operations were working for Monday 8am business as usual.

The level of service surpasses any other company previously worked with and would gladly recommend PPC to any client.

Regards,

A handwritten signature in black ink, appearing to read 'A. Oakes', written in a cursive style.

Adam Oakes
Chief Executive Officer, FOX SPORTS PULSE

FOXSPORTSPULSE.COM CHANGING GRASSROOTS SPORT

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3 July 2014



To whom it may concern,

Re: Pier Property Corporation (PPC)

PPC have recently completed the project management and fitout construction works on our Pepper offices at Level 1 and 5 Smith Street, Parramatta.

The works were awarded to PPC via a competitive tender process and from their detailed return brief included in their tender response PPC demonstrated a detailed understanding of the works we required. This understanding assisted PPC to deliver the works within the tight timeframe we required whilst successfully resolving the detailed design issues that arose during the project delivery.

We would definitely recommend PPC to clients undertaking fitout works and have ourselves awarded PPC another fitout project for Pepper Property in our North Sydney offices.

Yours Faithfully,

A handwritten signature in black ink, appearing to read "A. Paterson", is written over a horizontal line.

Andrew Paterson

Head of Credit Control & Commercial